



1. CAF AT A GLANCE

Comprehensive Solutions

CAF has an extensive experience in the execution of complex integral railway transportation projects worldwide











Rolling Stock

High Speed Trains Regional Trains Commuter Trains

















Signalling

Infrastructure and on-board signalling systems:

- -ERTMS 1 and 2
- -Mass transit signalling solution (metro and tramway)
- -Computer based interlocking (CBI)
- -Centralised railway traffic centres







Maintenance / Refurbishment / Operation

- -Infrastructure and rolling stock maintenance
- -Spare parts supply
- -Commercial service operation





Critical Equipment Supplies

Wheelsets and their parts

- -Complete wheelset
- -Wheels
- -Axles
- -Gearboxes

- -Couplers -After Sales





Traction & Communication Equipment

- -Electric Traction Systems
- -Electric DC Traction Converter -Electric AC Traction Converter
- -Locomotive Traction Converter





Civil Works EPC

- -Platform construction
- -Construction and refurbishment of
- classic and elastic rails
- -Railway terminals and stations
- -Railway bridges
- -Railway yard, maintenance workshops, centralised traffic control and services building
- -Power substations





Power Supply

Electrification of the lines: -Engineering, Design, Technical Service, Works Management and Commissioning for railway superstructure and infrastructure projects.



Other Electromechanical Systems

- Systems for stations and tunnels:
- -Video-surveillance systems (CCTV)
- -Remote control and command systems
- -Internal communication systems
- -Ticketing



Simulation Systems Documentation Management Testing, etc.



1. CAF AT A GLANCE

Worldwide projects

operating in more than 40 countries across 5 continents

Integrated offering

providing a one-stop solution for railway systems

Employing 7,581 staff

of which c.30% is highly qualified (1)

Strong R&D and Engineering capabilities

more than 850 people



Revenue €1.3bn

EBITDA/Margin €166m/12.9%

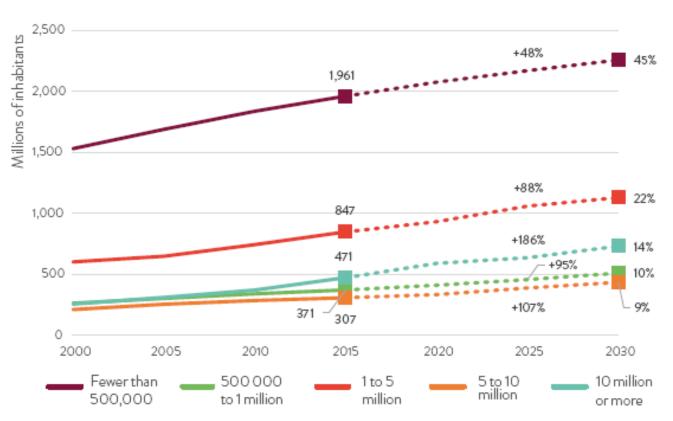
€4.9bn

80%

Note: Data as of 31 December 2015 (1) i.e. engineers and other university degree holders



Urban population according to city sizes 2000-2030



Larger
metropolitan areas
are likely to drive
the development
of new public
transport
infrastructure

Source: UITP



1900 | 1990 | 2010 | 2030 |

2 out of every 10 people lived in an urban area

4 out of every 10 people lived in an urban area

5 out of every 10 people lived in an urban area

6 out of every 10 people will live in an urban area

7 out of every 10 people will live in an urban area





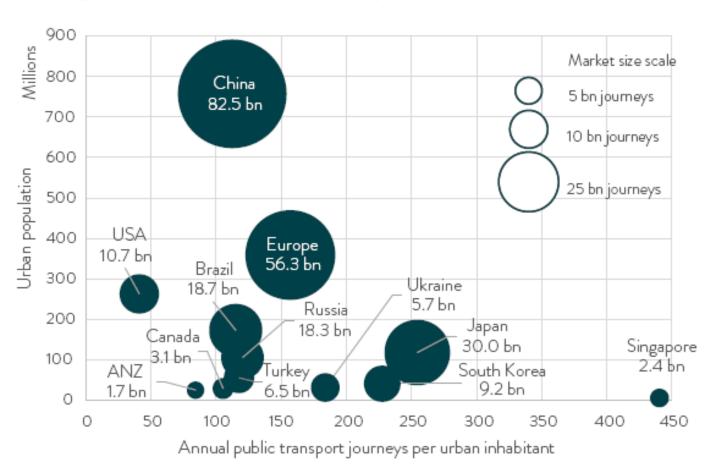
Shanghai 1990



Shanghai 2010



Average rate of public transport usage



37 countries

Average usage: 124 trips/year

Source: UITP



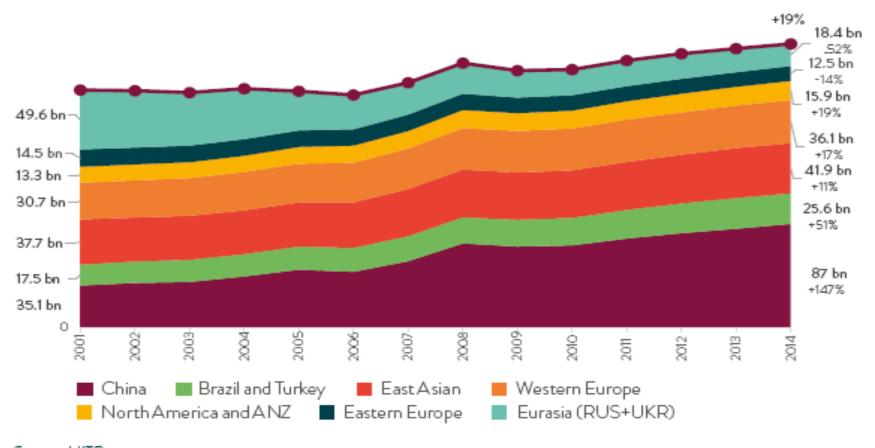
Average rate of public transport usage



People generally make fewer trips when economy is contracting, irrespective of transport mode



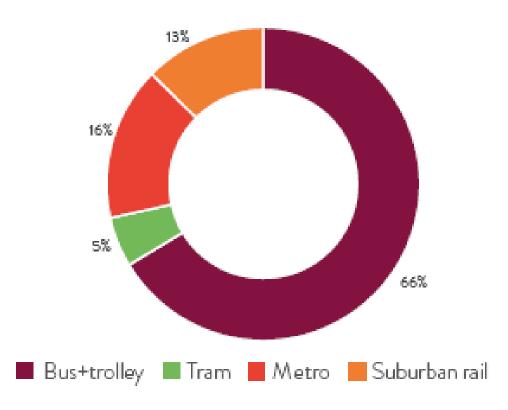
Evolution of public transport demand



Source: UITP



Modal breakdown of public transport (2014)



Source: UITP

In European metropolitan areas, **400 billion trips** are made each year: 15% by public transport, 30% by non-motorised means and 55% by private car. Rail represents 45% of public transport.







Starbucks partners with Lyft through its loyalty scheme 'Starbucks Rewards' Alternate-day car ban in Delhi to reduce air pollution

Test phase of WEPod, the first driverless bus in the Netherlands US National Highway Transportation Safety Administration (NHTSA) recognises the internal computer in Google's self-driving car as the 'driver' of the vehicle



Marrakesh tests electric buses, a first for Africa



Apple invests \$1 billion in Chinese ride-hailing company Didi



CarPostal debuts its pilot operation of autonomous shuttle buses in Sion, Switzerland Moscow opens its
Central Circle line,
one of the largest PPP suburban
rail schemes in the
world. By 2020, it
will be 54km long
with 31 interchange
stations



Paris uses an oddeven number plate rule to fight pollution



MAIN CHALLENGES





MAIN CHALLENGES





- First known electric locomotive was built in 1837, powered by galvanic cells
- The first electric passenger train was presented by Werner von Siemens at Berlin in 1879



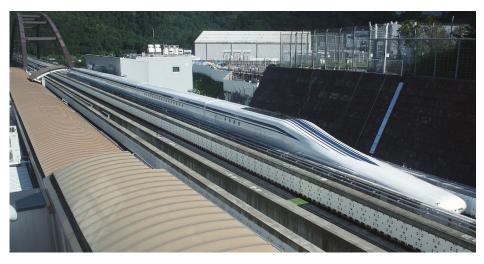
300 m circular track

- The world's first electric tram line operated in Sestroretsk 1880
- The first electrically-worked underground line was opened in London 1890



- The first practical AC electric locomotive working for Oerlikon, Zürich in 1896
- Italian railways were the first in the world to introduce electric traction for the entire length of a main line in 1902 (106 Km)





- Massive electrification of mainline railways in 1950-1980
- Development of high speed railways 1980-2015



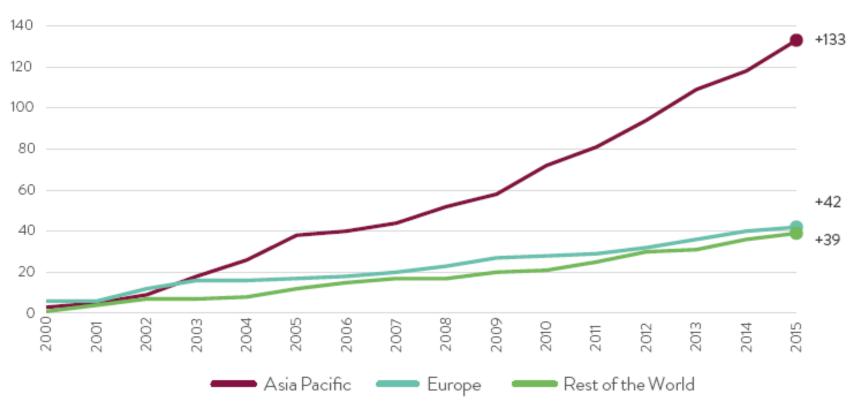
Metro lines wordlwide (2014)

Region	Ridership (billions)	Number of cities	Number of lines	Infrastructure length (km)
Asia-Pacific	25.9	54	202	5,119
Europe	9.9	46	165	2,820
Latin America	5.3	18	51	858
Eurasia	4.9	16	44	781
North America	3.4	16	76	1,481
MENA	1.9	7	13	298
World total	51.3	157	551	11,357

Source: UITP



Number of new metro lines opened since 2000



Source: UITP



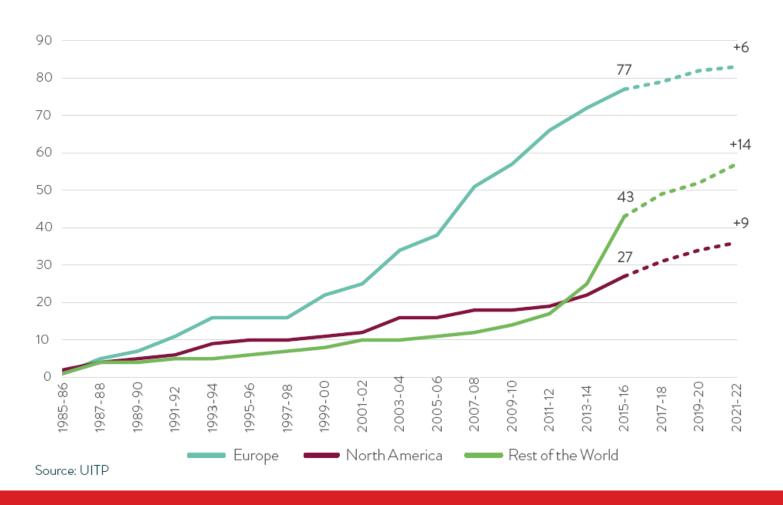
Tram and LRT lines wordlwide (2014)

Region	Ridership (millions)	Number of cities	Number of lines	Infrastructure length (km)
Europe	8,825	206	1,277	8,954
Eurasia	3,135	93	744	3,855
Asia-Pacific	720	41	144	1,016
North America	711	36	106	1,525
MENA	324	9	36	226
Latin America	0.6	2	2	20
Africa	n/a	1	2	34
World total	13,716	388	2,311	15,630

Source: UITP



Evolution of new tramway lines opened since 1985





Rail is the safest form of land transport, having the lowest risk of death and serious injury: rail is **1.5 times safer** than travel by long-distance **coach** and **24 times safer** than travelling by **car**. Similarly, **tramways** are **6 times safer** than **cars** in terms of accidents.

8,9 BILLION PASSAGERS



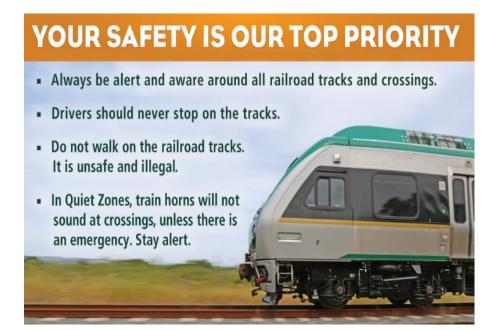
9,5 BILLION PASSAGERS



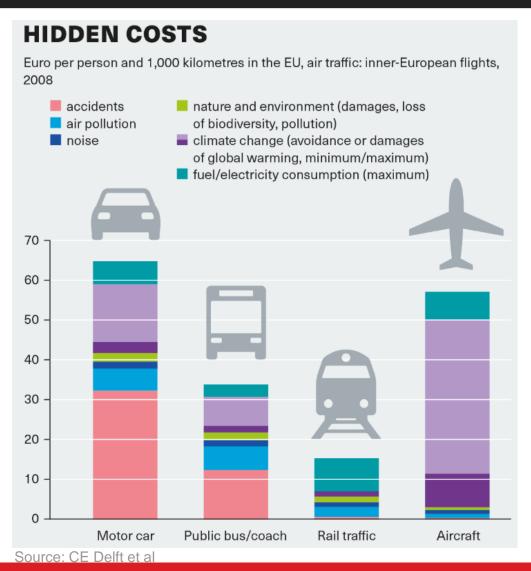
8,5 BILLION PASSAGER:



EACH YEAR







Rail transport is recognised as the most environmentally friendly form of **mass transport**. Its sustainability comes from:

- Low levels of atmospheric emissions compared to automotive and air transport
- Widespread use of electric traction
- Low energy consumption due to low friction between rail and wheel
- Relatively small land use of its infrastructure
- Moving large volumes of people and goods over long distances.

Average consumption of 0.12 kWh per passenger-km

7 times more energy efficient per passenger than car travel in cities





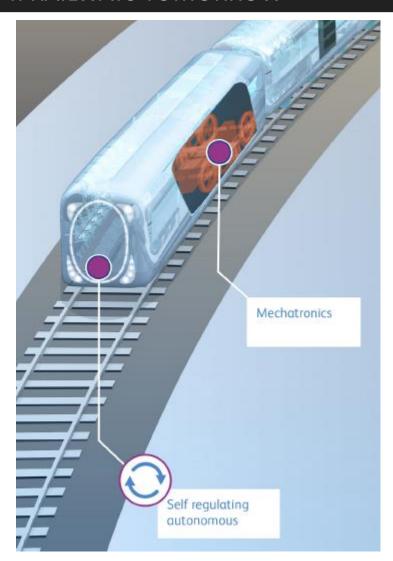
Visions for **2050**

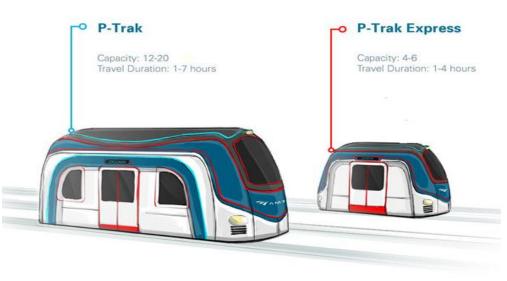
Source ARUP



















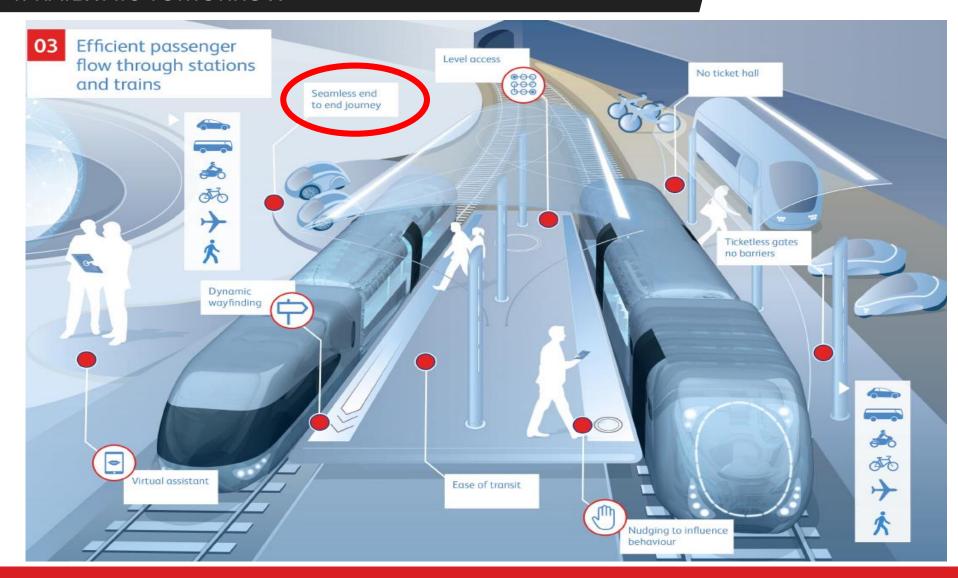














Autonomous vehicles will only help to meet public policy goals if they come as shared fleets integrated with public transport

Autonomous vehicles

Shared fleet of vehicles

- Strong reduction in number of cars (reduced car ownership, effective use of cars as they operate
 most time of the day)
- Orastically improved mobility for people that do not own a car

Fleet cars COMPETING with traditional public transport services



- Street reclaiming (less parked cars)
- Improved access to public transport
- Improved mobility for people that do not own a car
- More traffic (strong increase in Vehicle Miles Traveled - VMT)
- Inefficency (small vehicles replacing buses and trains)
- Passenger loss for traditional public transport walking and cycling
 - Better mobility, less efficency

Fleet cars INTEGRATED with traditional public transport services



- Large scale street reclaiming
- Highly improved access to public transport
- Highly improved mobility for people that do not own a car
- Strong decrease in VMT
- High gain of efficency (large and small vehicles perfectly mixed)
- Low costs/km

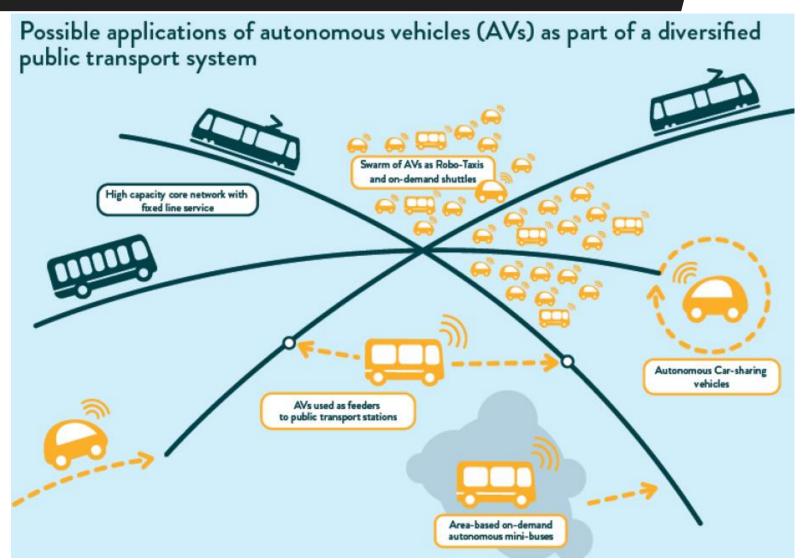
Sustainable, better mobility and equity

No effect on car ownership No effect on number of parked cars (cars unused most of the day) No effects on costs /km

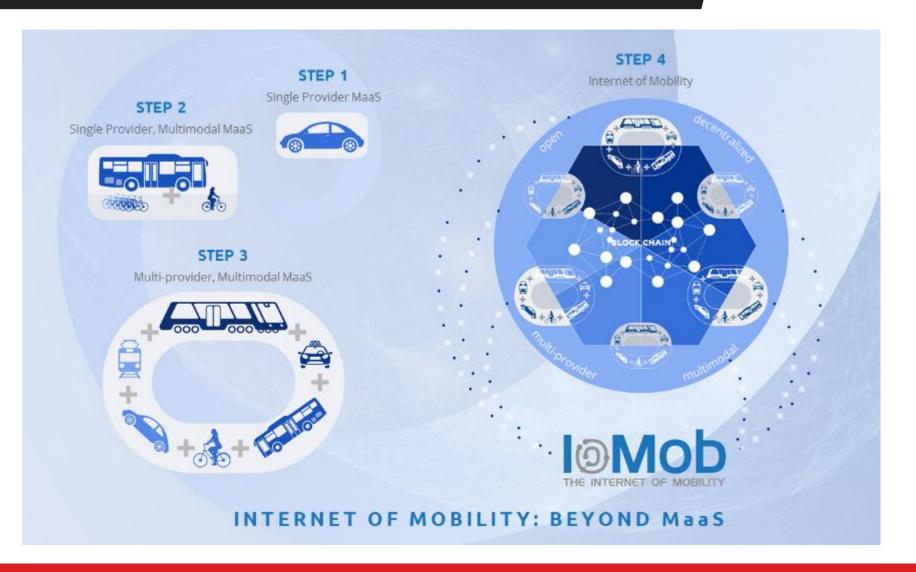
Privately owned cars

- No effects on mobility for people that do not own a car
- Even more car traffic (as it is even more comfortable and attractive to go by car)
 - Unsustainable, even more car traffic





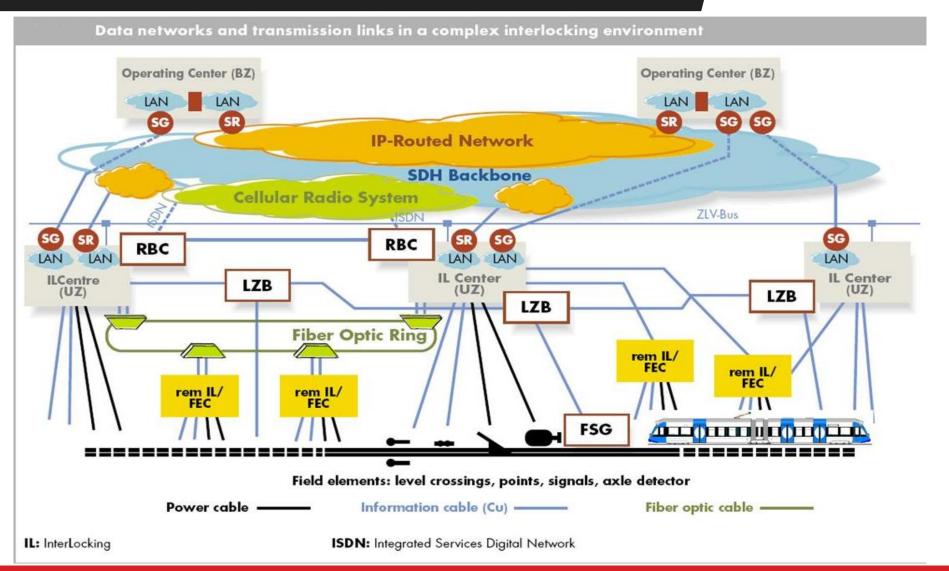














Power equipment monitoring system

